# ASSESSING HANDLERS FOR COMPETENCE

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6 APR 23













GRADUATE SCHOOL OF SOCIAL WORK Institute for Human-Animal Connection





Teaming
Therapy Dog





#### **TOPICS FOR TODAY**

- What is competencybased assessment?
- Competencies for your setting
- How to assess competence
- Animal welfare

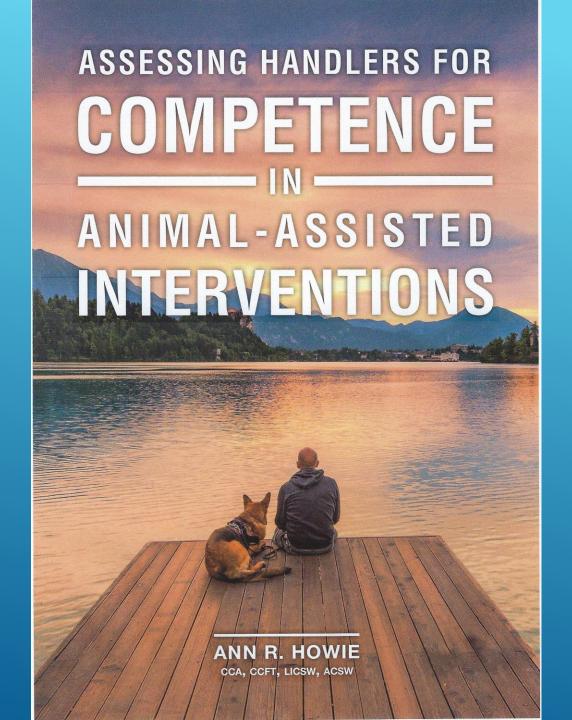
















WHAT IS
COMPETENCYBASED
ASSESSMENT?



### PRINCIPLES OF COMPETENCY-BASED ASSESSMENT\*



**Current** complies with procedures



Valid in AAI situations



**Reliable**in your facility



Flexible & Fair

allows
individual
responses



in decisions and in behavior





- Does the human know what to do?
- Does the handler have the necessary knowledge to perform a task or group of tasks?
- Does the handler know proper procedures?





- How does the human apply their knowledge in real-life situations?
- How well does the handler perform common AAI tasks?
- How well does the handler follow proper facility and AAI procedures?
- Competent does not mean "expert."





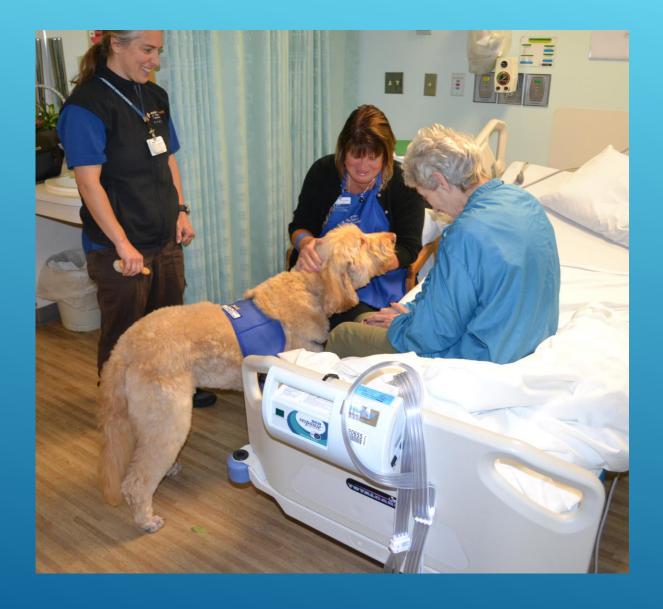


AAI handlers are expected to make sound, independent decisions while providing safe, effective service.

Competency-based assessment looks at how handlers apply their knowledge through behavior.

Klein-Collins, Sharpening Our Focus on Learning, 2013.





Interacting safely with humans in AAI requires foundational competence\*:

interacting with humans while attending to the therapy animal (splitting attention).





Interacting safely with humans in AAI requires decisional competence\*:

making on-the-spot decisions about the safest way to interact with humans in the environment and situation.



#### Sample Decision Tree



Interacting with Young Children

Ask dog to lie down

Ask dog to stand

How can I stay close?

What other adults can assist?

Does dog tower over children?





### COMPETENCY-BASED ASSESSMENT OFFERS...

handlers (and animals) who express their individuality while remaining safe.

Rather than...

handlers (and animals) whose individuality is like different colors of the same style t-shirt.



"IF YOU CANNOT GET RID OF THE FAMILY SKELETON, YOU MAY AS WELL MAKE IT DANCE."

--George Bernard Shaw





## WHAT COMPETENCIES DO YOU NEED?













ADVOCATES FOR THE ANIMAL **PROACTIVE** 

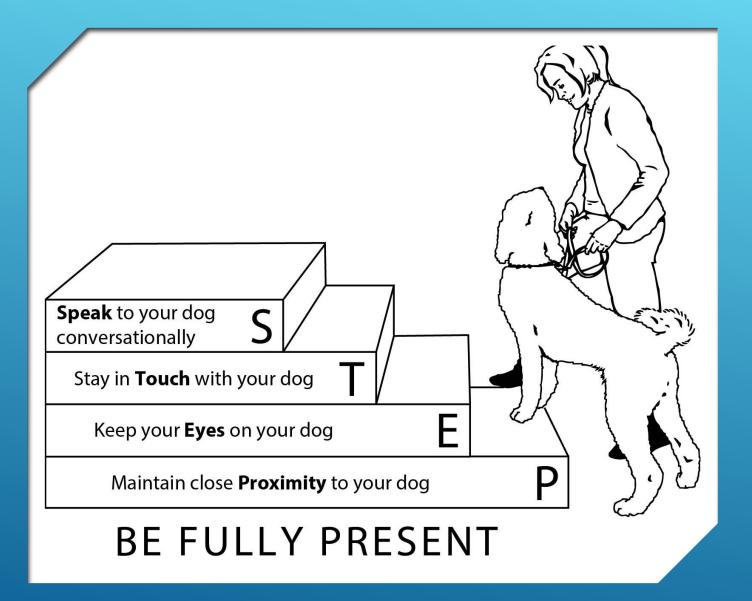
SAFE

**APPROPRIATE** 

COMMUNI-CATION WITH ANIMAL

#### SAMPLE HANDLER COMPETENCIES\*





OPERATIONALIZING
HANDLER
COMPETENCIES\*



## Teaming WITH YOUR Therapy Dog



Principles that guide handlers in ways to support/ advocate for their therapy animals

Ann R. Howie, LICSW, ACSW

Foreword by Suzanne Clothier and Kirby Wycoff, PsyD





#### HOW TO ASSESS COMPETENCE



ldentify Competencies

Train for Competence

Assess Competence

Train More (as Needed)

Assess Again (as Needed)

#### FIVE-PART PROCESS





- Foundational competence:splitting attention
- Decisional competence:
   on-the-spot decision
   making
- Example competencies:
  - Advocates for animal
  - Proactive
  - Safe
  - Appropriate
  - Communicates with animal appropriately





- Real-life scenario practice
- No one is expected to know everything from the beginning
- Learners give each other feedback about what was done well and what could be improved
- Instructors as well as learners expect to learn



APA: Assessing Handlers for Competence 6 Apr 23



- Create an environment of psychological safety
  - Competence is not "knowing everything"
  - Competence is "not knowing" with confidence: being willing to say, "I don't understand" even when feeling vulnerable
  - Feedback is designed to improve the work; it does not mean the individual is personally inadequate\*





--Thomas Edison

# "I HAVE NOT FAILED. I'VE JUST FOUND 10,000 WAYS THAT WON'T WORK."





- Real-life scenarios
   designed to allow the
   handler to demonstrate
   competence in decision
   making and behavior
- In human-oriented facility (not a dog-training facility)
- Give constructive feedback that addresses what was done well as well as what needs refinement



- Handler and animal arrive at facility
- Handler checks in at reception with animal
- Handler and animal wait for staff liaison
- Staff liaison greets team
- They walk together to the interview room/office
- Meeting is interrupted by someone who wants to see and pet the dog

Facility-specific distractions (both appealing and potentially avoidant) are added at natural times

- ▶ Random dog
- Loud noise(s)
- Food/offering a treat to the dog

#### SAMPLE INTERVIEW FORMAT



#### SAMPLE ASSESSMENT FORM PHRASES\*

#### Handler

- Settled and prepared animal partner before greeting staff liaison
- Stayed connected to and supported animal partner throughout interaction with staff liaison
- Clean and odor-free with appropriate attire
- Practiced good mask hygiene
- □ Followed Gel-Pet-Gel procedure

Scenario:

Meeting Staff Liaison



#### SAMPLE ASSESSMENT FORM PHRASES\* (CONT.)

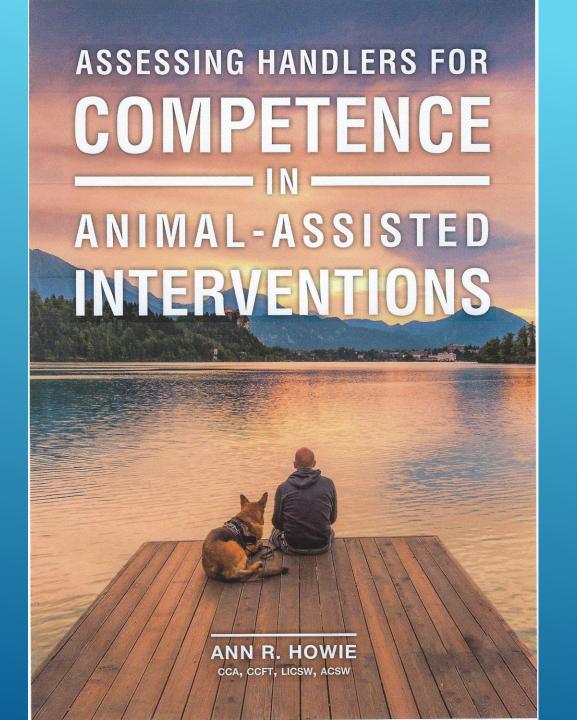
#### Dog

- Appeared: ☐ Happy ☐ Confident ☐ Self-Controlled
- Waited for cue to greet staff liaison
- Appeared to enjoy meeting staff liaison
- Stayed engaged in interactions
- Tolerated / Enjoyed being touched and examined
- Appeared healthy and within normal weight range
- Appeared clean and was odor free
- Responded well to cues from handler

Scenario:

Meeting Staff Liaison





Contains training and assessment examples (and more)





- Assessment and training are cooperative and constructive processes – both handlers and program leaders learn from each other
- Fine-tune behavior (as needed) before authorizing sessions
- After policies or practices change (i.e., pandemic)//
- Essential: environment of psychological safety





- More than one assessment before authorizing sessions indicates growth, not failure!
- Essential: environment of psychological safety
- Periodic reassessment for everyone
- Reassess after handler or animal experience a change
- Reassess after procedures change





### ANIMAL WELFARE







# ANIMAL COMPETENCY HELPS ASSURE ANIMAL WELFARE

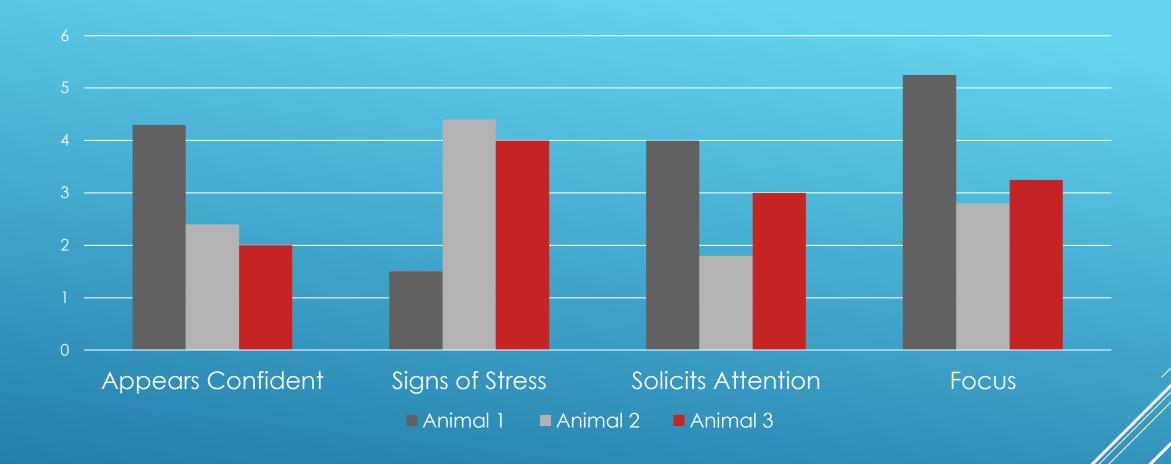


#### **Identify Animal Competencies**

#### Examples\*:

- Appears to enjoy participating
- Safe
- Appropriate
- Maintains communication with handler





#### EXAMPLE: OPERATIONALIZING ENJOYMENT\*



# "GREAT SPIRITS HAVE ALWAYS ENCOUNTERED VIOLENT OPPOSITION FROM MEDIOCRE MINDS."

-- Albert Einstein





#### OPPOSITION

- "It's always been done this way"
- ▶ Paradigm shift
- ▶ Black-and-white or rigid thinking
- ► Resistance to change
- Feeling past accomplishments are being threatened
- Success: Intermountain Therapy Animals





#### REVISITING THE BENEFITS

- Validity for AAI
- Empowers handlersanimal teams to be themselves within a structure of safely
- Trains to expectations
- Emphasizes animal welfare
- "Is it over already?"--Handler
- "It felt real." -- Handler



"THE WAY TO GET STARTED IS TO QUIT TALKING AND BEGIN DOING."

--Walt Disney



#### THANK YOU!

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